Appendix III: County Factsheets

Economic impacts generated by national security spending are detailed in factsheets for all 58 California counties. The full California Statewide National Security Economic Impacts, 2021 Counties Supplement is available on the Governor’s Military Council homepage at militarycouncil.ca.gov.
In FY 2020, Alameda County had about 4,000 national security employees and received $835.0 million in national security investment, generating about:

$3.5 billion in economic activity

$428.0 million in tax revenue

17,000 full-time equivalent jobs

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors:
- Real Estate: $419.8M
- Professional: $392.2M
- Wholesale: $192.4M
- Healthcare: $188.8M
- Retail: $165M

*Figures may not sum due to rounding

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, **Alpine County** had no national security employees and received $276,000 in national security investment, generating about:

- **$372,000** in economic activity
  - Induced: $304k
  - Indirect: $76k
- **2** full-time equivalent jobs
- **$43,000** in tax revenue
  - Local: $19k
  - State: $6k
  - Federal: $17k

Economic activity was distributed throughout almost **50 industry sectors**

**Top 5 Industry Sectors**

- Real Estate: $74k
- Professional: $57k
- Retail: $32k
- Utilities: $26k
- Entertainment: $22k

*Figures may not sum due to rounding*

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, Amador County had about 100 national security employees and received $20.4 million in national security investment, generating about:

$31.1 million in economic activity

- Direct: $7.6M
- Induced: $18.6M
- Indirect: $4.9M

230 full-time equivalent jobs

$3.3 million in tax revenue

- Local: $0.7M
- State: $0.9M
- Federal: $1.7M

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Real Estate: $4.6M
- Healthcare: $2.5M
- Retail: $2.4M
- Extraction: $2.4M
- Government: $2.1M

*Figures may not sum due to rounding

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, **Butte County** had about **300** national security employees and received **$89.9 million** in national security investment, generating about:

$166.6 million in economic activity

- Direct: $46.1M
- Indirect: $11.8M
- Induced: $108.7M

1,100 full-time equivalent jobs

- Direct: 400
- Indirect: ~50
- Induced: 700
- Total: 1,100

$24.1 million in tax revenue

- Local: $2.9M
- State: $7.3M
- Federal: $13.8M

Economic activity was distributed throughout almost **50 industry sectors**

Top 5 Industry Sectors

<table>
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<tr>
<th>Industry</th>
<th>Direct</th>
<th>Indirect</th>
<th>Induced</th>
<th>Total</th>
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<td>$6.5M</td>
<td>$2M</td>
<td>$17M</td>
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</tbody>
</table>

*Figures may not sum due to rounding*

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, Calaveras County had about 70 national security employees and received $23.1 million in national security investment, generating about:

**$29.4 million in economic activity**
- Direct: $6.8M
- Indirect: $1.3M
- Induced: $21.3M

230 full-time equivalent jobs
- Direct: ~70
- Indirect: ~10
- Induced: 150
- Total: 230

**$4.1 million in tax revenue**
- Local: $1.0M
- State: $1M
- Federal: $2.1M

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors
- Real Estate: $6.6M
- Retail: $2.8M
- Professional: $2.7M
- Restaurants: $1.5M
- Healthcare: $1.4M

*Figures may not sum due to rounding

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, Colusa County had about 20 national security employees and received $8.1 million in national security investment, generating about:

$21.5 million in economic activity
- Direct: $4.5M
- Indirect: $3.8M
- Induced: $13.1M

100 full-time equivalent jobs
- Direct: ~40
- Indirect: ~10
- Induced: ~50
- Total: ~100

$2.1 million in tax revenue
- Local: $458k
- State: $470k
- Federal: $1.1M

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors
- Manufacturing - Food: $6.6M
- Construction & Maintenance: $2.3M
- Agriculture: $1.9M
- Real Estate: $1.7M
- Wholesale: $1.7M

*Figures may not sum due to rounding
In FY 2020, Contra Costa County had about 2,000 national security employees and received $558.9 million in national security investment, generating about:

$2.3 billion in economic activity

11,000 full-time equivalent jobs

$281 million in tax revenue

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Real Estate: $359M
- Transportation & Warehousing: $268M
- Manufacturing - Petroleum and Related: $240M
- Professional: $193M
- Healthcare: $151M

*Figures may not sum due to rounding

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, Del Norte County had about 10 national security employees and received $13.7 million in national security investment, generating about:

**$9.9 million** in economic activity

- **Direct**: $1.2M
- **Indirect**: $0.5M
- **Induced**: $8.2M

**70** full-time equivalent jobs

- **Direct**: ~10
- **Indirect**: ~3
- **Induced**: ~60
- **Total**: ~70

**$1.3 million** in tax revenue

- **Local**: $247k
- **State**: $450k
- **Federal**: $641k

Economic activity was distributed throughout almost **50 industry sectors**

**Top 5 Industry Sectors**

- **Real Estate**: $2.2M
- **Healthcare**: $1.5M
- **Retail**: $1.2M
- **Restaurants**: $0.7M
- **Government**: $0.5M

*Figures may not sum due to rounding*

Full report available on the Governor’s Military Council homepage at militarycouncil.ca.gov
In FY 2020, El Dorado County had about 500 national security employees and received $91.6 million in national security investment, generating about:

- **$230.5 million** in economic activity
  - Direct: $48.8M
  - Indirect: $21.1M
  - Induced: $160.6M
- **1,500** full-time equivalent jobs
  - Direct: 400
  - Indirect: 90
  - Induced: 1,000
  - Total: 1,500

- **$29.2 million** in tax revenue
  - Local: $6.1M
  - State: $7.3M
  - Federal: $15.7M

Economic activity was distributed throughout almost 50 industry sectors.

Top 5 Industry Sectors:
- Real Estate: $45.1M
- Healthcare: $19.5M
- Retail: $16.4M
- Insurance: $14.3M
- Professional: $12.8M

*Figures may not sum due to rounding.*

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, Fresno County had about 3,000 national security employees and received $334 million in national security investment, generating about:

$1.1 billion in economic activity

7,000 full-time equivalent jobs

$160.7 million in tax revenue

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors:
- Real Estate: $133M
- Healthcare: $83M
- Retail: $56M
- Professional: $45M
- Insurance: $44M

*Figures may not sum due to rounding

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, **Glenn County** had about **100** national security employees and received **$11.7 million** in national security investment, generating about:

- **$23.4 million** in economic activity
  - Direct: $8.1M
  - Indirect: $3.3M
  - Induced: $12M

- **140** full-time equivalent jobs
  - Direct: ~50
  - Indirect: ~20
  - Induced: ~70

- **$3.0 million** in tax revenue
  - Local: $512k
  - State: $713k
  - Federal: $1.8M

Economic activity was distributed throughout almost **50 industry sectors**

**Top 5 Industry Sectors**

- Construction & Maintenance: $3.4M
- Real Estate: $2.7M
- Agriculture: $2.4M
- Manufacturing - Concrete, other stone products: $1.3M
- Retail: $1.2M

*Figures may not sum due to rounding*

Full report available on the Governor's Military Council homepage at [militarycouncil.ca.gov](http://militarycouncil.ca.gov)
In FY 2020, Humboldt County had about 100 national security employees and received $61.6 million in national security investment, generating about:

- **$96.5 million** in economic activity:
  - Direct: $27.4M
  - Indirect: $7.3M
  - Induced: $61.8M

- **620 full-time equivalent jobs**
  - Direct: 180
  - Induced: 400
  - Total: 620

- **$14.4 million** in tax revenue:
  - Local: $2.2M
  - State: $4.2M
  - Federal: $7.9M

Economic activity was distributed throughout almost 50 industry sectors. The top 5 industry sectors are:

- **Real Estate**: $15M
- **Retail**: $8.4M
- **Healthcare**: $7.8M
- **Restaurants**: $4.5M
- **Professional**: $3.4M

*Figures may not sum due to rounding

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, Imperial County had about 2,000 national security employees and received $57.4 million in national security investment, generating about:

$759.4 million in economic activity

- Induced: $173.7M
- Indirect: $9M
- Direct: $576.8M

4,000 full-time equivalent jobs

- Direct: 3k
- Indirect: ~40
- Induced: 1k
- Total: 4k

$117.6 million in tax revenue

- Local: $6.4M
- State: $25.9M
- Federal: $85.3M

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors:

- Real Estate: $42M
- Retail: $21.4M
- Restaurants: $14.6M
- Government: $14.3M
- Healthcare: $13.3M

*Figures may not sum due to rounding

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, Inyo County had no national security employees and received $6.9 million in national security investment, generating about:

**$6.2 million** in economic activity

- **Direct**: $0.2M
- **Indirect**: $0.6M
- **Induced**: $5.5M

**40 full-time equivalent jobs**

**$972,000** in tax revenue

Economic activity was distributed throughout almost **50 industry sectors**

Top 5 Industry Sectors:
- **Real Estate**: $1.6M
- **Retail**: $0.9M
- **Restaurants**: $0.6M
- **Healthcare**: $0.5M
- **Manufacturing - Food**: $0.3M

*Figures may not sum due to rounding*

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, Kern County had about 1,000 national security employees and received $395.6 million in national security investment, generating about:

- **$3.6 billion** in economic activity
  - Direct: $2.5B
  - Indirect: $0.1B
  - Induced: $1.1B

- **20,000** full-time equivalent jobs
  - Direct: 13k
  - Indirect: ~400
  - Induced: 7k
  - Total: 20k

- **$563 million** in tax revenue
  - Local: $44.7M
  - State: $122.7M
  - Federal: $395.5M

Economic activity was distributed throughout almost 50 industry sectors.

**Top 5 Industry Sectors**
- Real Estate: $267M
- Healthcare: $157M
- Retail: $122M
- Professional: $101M
- Restaurants: $81.2M

*Figures may not sum due to rounding*

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, Kings County had about 5,000 national security employees and received $76.2 million in national security investment, generating about:

- **$1.9 billion** in economic activity
  - Direct: $1.6B
  - Indirect: $0.1B
  - Induced: $0.3B

- **9,000** full-time equivalent jobs
  - Direct: 7k
  - Indirect: ~20
  - Induced: 2k
  - Total: 9k

- **$220.1 million** in tax revenue
  - Local: $10.7M
  - State: $48M
  - Federal: $161.4M

Economic activity was distributed throughout almost **50 industry sectors**

Top 5 Industry Sectors

- **Real Estate**: $81.8M
- **Healthcare**: $51.8M
- **Retail**: $35.0M
- **Restaurants**: $24.6M
- **Government**: $18.6M

*Figures may not sum due to rounding

Full report available on the Governor’s Military Council homepage at militarycouncil.ca.gov
In FY 2020, Lake County had about 100 national security employees and received $44.7 million in national security investment, generating about:

$49.7 million in economic activity

- Direct: $11M
- Indirect: $2.8M
- Induced: $35.9M

330 full-time equivalent jobs

$7.4 million in tax revenue

- Local: $1.5M
- State: $2.1M
- Federal: $3.8M

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors:
- Real Estate: $10M
- Healthcare: $6.1M
- Retail: $4.5M
- Wholesale: $3.2M
- Government: $3.1M

*Figures may not sum due to rounding

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, Lassen County had about 5,000 national security employees and received $18.1 million in national security investment, generating about:

**$289.2 million** in economic activity

- Direct: $236.5M
- Indirect: $0.7M
- Induced: $52M

**1,800** full-time equivalent jobs

**$38.3 million** in tax revenue

- Local: $2.1M
- State: $8M
- Federal: $28.3M

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Real Estate: $15.9M
- Healthcare: $7.7M
- Retail: $6.5M
- Government: $4.6M
- Maintenance & Repair: $4.4M

*Figures may not sum due to rounding*

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, Los Angeles County had about 33,000 national security employees and received $10.1 billion in national security investment, generating about:

$29.8 billion in economic activity

- Direct: $15B
- Indirect: $4.4B
- Induced: $10.4B

141,000 full-time equivalent jobs

- Direct: 64k
- Indirect: 57k
- Induced: 20k

$3.9 billion in tax revenue

- Local: $0.5B
- State: $0.9B
- Federal: $2.6B

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Professional: $4.9B
- Real Estate: $2.5B
- Healthcare: $2.1B
- Manufacturing - Aerospace: $1.8B
- Wholesale: $1.4B

*Figures may not sum due to rounding

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, Madera County had about 100 national security employees and received $54.7 million in national security investment, generating about:

$100.4 million in economic activity

- Direct: $18.6M
- Indirect: $8.3M
- Induced: $73.5M

630 full-time equivalent jobs

- Direct: 180
- Indirect: ~30
- Induced: 420
- Total: 630

$13.2 million in tax revenue

- Local: $2.7M
- State: $3.6M
- Federal: $7M

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Real Estate: $17.1M
- Healthcare: $11.3M
- Retail: $6.9M
- Agriculture: $5.1M
- Restaurants: $4.3M

*Figures may not sum due to rounding

Full report available on the Governor’s Military Council homepage at militarycouncil.ca.gov
In FY 2020, Marin County had about 200 national security employees and received $176 million in national security investment, generating about:

$550.1 million in economic activity

3,000 full-time equivalent jobs

$68.8 million in tax revenue

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Construction & Maintenance: $87.2M
- Real Estate: $79.7M
- Professional: $72.3M
- Healthcare: $28M
- Manufacturing - Metals: $27.5M

*Figures may not sum due to rounding

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, Mariposa County had no national security employees and received $7.9 million in national security investment, generating about:

- **$6.8 million** in economic activity
  - Direct: $0.1M
  - Indirect: $0.6M
  - Induced: $6.1M

- **45** full-time equivalent jobs

- **$917,000** in tax revenue
  - Local: $298k
  - State: $239k
  - Federal: $380k

Economic activity was distributed throughout almost 50 industry sectors.

Top 5 Industry Sectors:
- **Real Estate**: $2M
- **Retail**: $0.8M
- **Restaurants**: $0.6M
- **Government**: $0.3M
- **Entertainment**: $0.2M

*Figures may not sum due to rounding*
In FY 2020, Mendocino County had about 200 national security employees and received $36.9 million in national security investment, generating about:

- $66.9 million in economic activity
  - Direct: $19.1M
  - Indirect: $5.1M
  - Induced: $42.6M

- 470 full-time equivalent jobs
  - Direct: 160
  - Indirect: ~30
  - Induced: 280
  - Total: 470

- $10.4 million in tax revenue
  - Local: $1.7M
  - State: $2.9M
  - Federal: $5.8M

Economic activity was distributed throughout almost 50 industry sectors.

Top 5 Industry Sectors:
- Real Estate: $10.9M
- Retail: $6.3M
- Healthcare: $4.7M
- Restaurants: $3.4M
- Lumber, Paper and related: $2.3M

*Figures may not sum due to rounding

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, **Merced County** had about **100** national security employees and received **$66.6 million** in national security investment, generating about:

**$156.7 million** in economic activity

- Direct: $30.5M
- Indirect: $11.1M
- Induced: $115.1M

990 full-time equivalent jobs

- Direct: 260
- Indirect: ~50
- Induced: 680
- Total: 990

**$20.3 million** in tax revenue

- Local: $3.8M
- State: $5.5M
- Federal: $11M

Economic activity was distributed throughout almost **50 industry sectors**

Top 5 Industry Sectors

- **Real Estate**
  - Direct: $20.6M
- **Manufacturing - Food**
  - Direct: $14.1M
- **Healthcare**
  - Direct: $12.7M
- **Agriculture**
  - Direct: $12.4M
- **Retail**
  - Direct: $10.8M

*Figures may not sum due to rounding

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, Modoc County had no national security employees and received $4.5 million in national security investment, generating about:

- **$2.9 million** in economic activity
  - Direct: $0.1M
  - Indirect: $0.2M
  - Induced: $2.6M

- **20 full-time equivalent jobs**

- **$423,000** in tax revenue
  - Local: $133k
  - State: $109k
  - Federal: $182k

Economic activity was distributed throughout almost **50 industry sectors**

Top 5 Industry Sectors:
- Real Estate: $525k
- Agriculture: $390k
- Retail: $299k
- Government: $212k
- Wholesale: $186k

*Figures may not sum due to rounding

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, Mono County had about 2,000 national security employees and received $2.2 million in national security investment, generating about:

**$45.1 million** in economic activity

- Induced: $8.6M
- Indirect: $0.4M
- Direct: $36.1M

**250** full-time equivalent jobs

<table>
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<td>Direct</td>
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<tr>
<td>Induced</td>
<td>~50</td>
</tr>
<tr>
<td>Total</td>
<td>250</td>
</tr>
</tbody>
</table>

**$6.0 million** in tax revenue

- Local: $0.5M
- State: $1M
- Federal: $4.5M

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Real Estate: $3.2M
- Restaurants: $1.3M
- Retail: $1M
- Professional: $0.4M
- Religious, Nonprofit, Civic: $0.3M

*Figures may not sum due to rounding

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, Monterey County had about 3,000 national security employees and received $165.9 million in national security investment, generating about:

**$3.7 billion** in economic activity

- Direct: $2.8B
- Indirect: $0.02B
- Induced: $0.9B

**17,000** full-time equivalent jobs

**$527.9 million** in tax revenue

- Local: $36.2M
- State: $108.3M
- Federal: $383.4M

Economic activity was distributed throughout almost **50 industry sectors**

**Top 5 Industry Sectors**

- Real Estate: $223M
- Healthcare: $114.4M
- Retail: $98.9M
- Restaurants: $73.2M
- Professional: $67.6M

*Figures may not sum due to rounding*

Full report available on the Governor's Military Council homepage at [militarycouncil.ca.gov](http://militarycouncil.ca.gov)
In FY 2020, Napa County had about **100** national security employees and received **$86.5 million** in national security investment, generating about:

- **$142.8 million** in economic activity
- **850** full-time equivalent jobs
- **$18.8 million** in tax revenue

**Top 5 Industry Sectors**

- **Real Estate**: $24M
- **Construction & Maintenance**: $18.5M
- **Professional**: $12.3M
- **Healthcare**: $10.4M
- **Retail**: $10M

Economic activity was distributed throughout almost **50 industry sectors**.

*Figures may not sum due to rounding

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, Nevada County had about 300 national security employees and received $49.6 million in national security investment, generating about:

$96.1 million in economic activity

$13.5 million in tax revenue

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors:
- Real Estate: $17.6M
- Healthcare: $8.9M
- Retail: $8M
- Professional: $6M
- Wholesale: $5.8M

*Figures may not sum due to rounding

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, Orange County had about 100 national security employees and received $3.7 billion in national security investment, generating about:

$8.4 billion in economic activity

37,000 full-time equivalent jobs

$957.4 million in tax revenue

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors:
- Manufacturing - Aerospace: $1.6B
- Professional: $1.2B
- Real Estate: $0.7B
- Manufacturing - Electronic: $0.6B
- Wholesale: $0.5B

*Figures may not sum due to rounding

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, **Placer County** had about **400** national security employees and received **$277.6 million** in national security investment, generating about:

- **$781.1 million** in economic activity
  - Direct: $222.8M
  - Indirect: $56.1M
  - Induced: $502.2M

- **5,000** full-time equivalent jobs
  - Direct: 2k
  - Indirect: ~300
  - Induced: 3k
  - Total: 5k

- **$102.3 million** in tax revenue
  - Local: $18.2M
  - State: $25.2M
  - Federal: $58.8M

Economic activity was distributed throughout almost **50 industry sectors**

**Top 5 Industry Sectors**
- Real Estate: $127.6M
- Professional: $76.2M
- Healthcare: $61.1M
- Retail: $50.5M
- Construction & Maintenance: $48.3M

*Figures may not sum due to rounding*

Full report available on the Governor's Military Council homepage at [militarycouncil.ca.gov](http://militarycouncil.ca.gov)
In FY 2020, Plumas County had no national security employees and received $13.6 million in national security investment, generating about:

$17.5 million in economic activity

- Direct: $4M
- Induced: $6.5M
- Indirect: $7M

70 full-time equivalent jobs

$2.3 million in tax revenue

- Local: $864k
- State: $634k
- Federal: $839k

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Utilities: $6.6M
- Real Estate: $1.7M
- Manufacturing - Petroleum and Related: $1.2M
- Manufacturing - Aerospace: $1.1M
- Retail: $0.8M

*Figures may not sum due to rounding

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, Riverside County had about 500 national security employees and received $1.4 billion in national security investment, generating about:

$4.1 billion in economic activity

- Direct: $1.8B
- Indirect: $0.2B
- Induced: $2.1B

28,000 full-time equivalent jobs

- Direct: 12k
- Indirect: 1k
- Induced: 15k
- Total: 28k

$582.1 million in tax revenue

- Local: $81.3M
- State: $140.9M
- Federal: $360M

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Real Estate: $482M
- Retail: $258.6M
- Healthcare: $258.1M
- Restaurants: $173M
- Construction & Maintenance: $166.8M

*Figures may not sum due to rounding

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, Sacramento County had about 300 national security employees and received $7.1 billion in national security investment, generating about:

- **$10.2 billion** in economic activity
  - Direct: $4.6 billion
  - Indirect: $3.4 billion
  - Induced: $2.2 billion

- **39,000** full-time equivalent jobs
  - Direct: 13,000
  - Indirect: 13,000
  - Induced: 14,000

- **$1.1 billion** in tax revenue
  - Local: $189.1 million
  - State: $287.2 million
  - Federal: $624.6 million

Economic activity was distributed throughout almost 50 industry sectors:

**Top 5 Industry Sectors**

- Insurance: $5.8 billion
- Real Estate: $0.7 billion
- Professional: $0.6 billion
- Healthcare: $0.3 billion
- Retail: $0.2 billion

*Figures may not sum due to rounding*

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, San Benito County had about 100 national security employees and received $41.6 million in national security investment, generating about:

$105.2 million in economic activity

- Direct: $49.7M
- Indirect: $16.5M
- Induced: $39M

500 full-time equivalent jobs

- Direct: 190
- Indirect: ~70
- Induced: 240
- Total: 500

$10.5 million in tax revenue

- Local: $2.8M
- State: $2.5M
- Federal: $5.2M

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Manufacturing - Chemical: $48.3M
- Real Estate: $14.2M
- Wholesale: $5M
- Retail: $3.6M
- Professional: $2.9M

*Figures may not sum due to rounding

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, San Bernardino County had about 1,000 national security employees and received $915.3 million in national security investment, generating about:

$6.9 billion in economic activity

39,000 full-time equivalent jobs

$877.6 million in tax revenue

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Real Estate: $529.8M
- Healthcare: $363.1M
- Retail: $256.1M
- Restaurants: $168.9M
- Transportation & Warehousing: $167M

*Figures may not sum due to rounding

Full report available on the Governor’s Military Council homepage at militarycouncil.ca.gov
In FY 2020, San Diego County had about 160,000 national security employees and received $11.6 billion in national security investment, generating about:

- $58.0 billion in economic activity
  - Direct: $39.4B
  - Indirect: $2.7B
  - Induced: $15.8B

- 279,000 full-time equivalent jobs
  - Direct: 169k
  - Indirect: 14k
  - Induced: 95k
  - Total: 279k

- $7.6 billion in tax revenue
  - Federal: $5.2B
  - State: $1.7B
  - Local: $0.6B

Economic activity was distributed throughout almost 50 industry sectors.

Top 5 Industry Sectors:
- Real Estate: $4B
- Professional: $3.6B
- Manufacturing - Aerospace: $2.9B
- Manufacturing - Other Vehicles: $2B
- Healthcare: $1.8B

*Figures may not sum due to rounding

Full report available on the Governor’s Military Council homepage at militarycouncil.ca.gov
In FY 2020, San Francisco County had about 600 national security employees and received $378.2 million in national security investment, generating about:

$3.4 billion in economic activity

$395 million in tax revenue

13,000 full-time equivalent jobs

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Professional: $524.9M
- Financial: $301M
- Real Estate: $233.4M
- Publishing - Electronic: $173.1M
- Insurance: $134M

*Figures may not sum due to rounding

Full report available on the Governor’s Military Council homepage at militarycouncil.ca.gov
In FY 2020, San Joaquin County had about 300 national security employees and received $366.3 million in national security investment, generating about:

**$1.9 billion** in economic activity

- Direct: $911.9M
- Indirect: $833M
- Induced: $164.8M

**12,000** full-time equivalent jobs

**$274.2 million** in tax revenue

- Local: $42.2M
- State: $62.8M
- Federal: $169.2M

Economic activity was distributed throughout almost 50 industry sectors

**Top 5 Industry Sectors**

- Real Estate: $212.6M
- Manufacturing - Food: $201.4M
- Healthcare: $116.2M
- Transportation & Warehousing: $90.9M
- Retail: $88.4M

*Figures may not sum due to rounding*

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, San Luis Obispo County had about 3,000 national security employees and received $157.9 million in national security investment, generating about:

- **$607.4 million** in economic activity
  - Direct: $354.3M
  - Indirect: $32.3M
  - Induced: $220.7M

- **4,000** full-time equivalent jobs

- **$83.1 million** in tax revenue
  - Local: $10.6M
  - State: $18.9M
  - Federal: $53.6M

Economic activity was distributed throughout almost 50 industry sectors with the top 5 industry sectors being:

- Real Estate: $58.7M
- Construction & Maintenance: $47M
- Healthcare: $28.6M
- Retail: $27.1M
- Professional: $20M

*Figures may not sum due to rounding

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, San Mateo County had about 300 national security employees and received $1.1 billion in national security investment, generating about:

$3.1 billion in economic activity

12,000 full-time equivalent jobs

$342.5 million in tax revenue

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Construction & Maintenance: $821.5M
- Professional: $306.4M
- Real Estate: $241M
- Retail: $148.8M
- Publishing - Electronic: $142.5M

*Figures may not sum due to rounding

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, Santa Barbara County had about 1,000 national security employees and received $508.5 million in national security investment, generating about:

- $1.9 billion in economic activity
- 10,000 full-time equivalent jobs
- $240 million in tax revenue
- Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors:
- Professional: $203.4M
- Real Estate: $149M
- Wholesale: $136.1M
- Manufacturing - Electronic: $89.3M
- Healthcare: $76.2M

*Figures may not sum due to rounding
Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, Santa Clara County had about 300 national security employees and received $3.4 billion in national security investment, generating about:

$7.7 billion in economic activity
- Direct: $4.7B
- Indirect: $1B
- Induced: $2B

26,000 full-time equivalent jobs
- Direct
- Indirect
- Induced
- Total

$900 million in tax revenue
- Local: $79.3M
- State: $193M
- Federal: $633.9M

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors
- Professional
- Publishing - Electronic
- Real Estate
- Manufacturing - Aerospace
- Manufacturing - Electronic

*Figures may not sum due to rounding

Full report available on the Governor’s Military Council homepage at militarycouncil.ca.gov
In FY 2020, Santa Cruz County had about 100 national security employees and received $77.9 million in national security investment, generating about:

- **$264.9 million** in economic activity
  - Direct: $40.6M
  - Indirect: $24M
  - Induced: $200.2M

- **1,800** full-time equivalent jobs
  - Direct: 480
  - Indirect: 120
  - Induced: 1,200

- **$37.5 million** in tax revenue
  - Local: $7.1M
  - State: $9.8M
  - Federal: $20.7M

Economic activity was distributed throughout almost **50 industry sectors**

**Top 5 Industry Sectors**
- **Real Estate**: $55.3M
- **Healthcare**: $27.1M
- **Professional**: $19.8M
- **Retail**: $19.3M
- **Restaurants**: $15.2M

*Figures may not sum due to rounding*

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, **Shasta County** had about **100** national security employees and received **$112.7 million** in national security investment, generating about:

- **$176.2 million** in economic activity
  - Direct: $31.2M
  - Indirect: $13M
  - Induced: $132M
- **1,200** full-time equivalent jobs
  - Direct: 170
  - Indirect: ~70
  - Induced: 900
  - Total: 1,200

**$26.9 million** in tax revenue
- Local: $4.2M
- State: $7.8M
- Federal: $14.9M

Economic activity was distributed throughout almost **50 industry sectors**

**Top 5 Industry Sectors**
- **Real Estate**: $27.3M
- **Healthcare**: $23.3M
- **Retail**: $16.4M
- **Professional**: $9.7M
- **Insurance**: $9.4M

*Figures may not sum due to rounding*

Full report available on the Governor's Military Council homepage at [militarycouncil.ca.gov](http://militarycouncil.ca.gov)
In FY 2020, *Sierra County* had no national security employees and received $930,000 in national security investment, generating about:

- **$630,000** in economic activity
  - Induced: $529k
  - Indirect: $101k

- **4** full-time equivalent jobs

- **$66,000** in tax revenue
  - Local: $34k
  - State: $13k
  - Federal: $19k

Economic activity was distributed throughout almost **50 industry sectors**

### Top 5 Industry Sectors

- Real Estate: $162k
- Manufacturing - Petroleum and Related: $69k
- Retail: $46k
- Extraction: $39k
- Utilities: $30k

*Figures may not sum due to rounding*

Full report available on the Governor's Military Council homepage at [militarycouncil.ca.gov](http://militarycouncil.ca.gov)
In FY 2020, Siskiyou County had about 100 national security employees and received $23.0 million in national security investment, generating about:

**$21.6 million** in economic activity

- Direct: $4.1M
- Indirect: $2.4M
- Induced: $15.2M

**160** full-time equivalent jobs

- Direct: ~40
- Indirect: ~10
- Induced: 110
- Total: 160

**$2.9 million** in tax revenue

- Local: $0.5M
- State: $0.8M
- Federal: $1.6M

Economic activity was distributed throughout almost 50 industry sectors.

**Top 5 Industry Sectors**

- Real Estate: $3.6M
- Healthcare: $3.3M
- Manufacturing - Lumber, Paper and related: $1.8M
- Restaurants: $1.5M
- Retail: $1.3M

*Figures may not sum due to rounding

Full report available on the Governor's Military Council homepage at [militarycouncil.ca.gov](http://militarycouncil.ca.gov)
In FY 2020, Solano County had about **2,000** national security employees and received **$476.0 million** in national security investment, generating about:

- **$2.3 billion** in economic activity
  - Direct: **$1.6B**
  - Indirect: **$0.06B**
  - Induced: **$0.7B**

- **12,000** full-time equivalent jobs
  - Direct: **7k**
  - Indirect: **~300**
  - Induced: **4k**
  - Total: **12k**

- **$301.1 million** in tax revenue
  - Local: **$27.7M**
  - State: **$64.6M**
  - Federal: **$208.8M**

Economic activity was distributed throughout almost **50 industry sectors**

**Top 5 Industry Sectors**

- **Real Estate**: **$180M**
- **Healthcare**: **$94.3M**
- **Retail**: **$78M**
- **Manufacturing - Other Vehicles**: **$73.6M**
- **Restaurants**: **$54.2M**

*Figures may not sum due to rounding

Full report available on the Governor's Military Council homepage at [militarycouncil.ca.gov](http://militarycouncil.ca.gov)
In FY 2020, Sonoma County had about 300 national security employees and received $264.2 million in national security investment, generating about:

**$642.5 million in economic activity**

- Direct: $255.5M
- Indirect: $48.5M
- Induced: $338.5M

**4,000 full-time equivalent jobs**

**$87.6 million in tax revenue**

- Local: $13.4M
- State: $21.4M
- Federal: $52.9M

Economic activity was distributed throughout almost 50 industry sectors.

**Top 5 Industry Sectors**

- Real Estate: $85.2M
- Healthcare: $41.3M
- Professional: $36M
- Religious, Nonprofit, Civic: $33.8M
- Retail: $29.2M

*Figures may not sum due to rounding*

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, Stanislaus County had about 70 national security employees and received $187.6 million in national security investment, generating about:

**$476.3 million**
in economic activity

- Direct: $73.7M
- Indirect: $64M
- Induced: $338.5M

**3,000**
full-time equivalent jobs

- Direct: ~400
- Indirect: ~300
- Induced: 2k
- Total: 3k

**$69.1 million**
in tax revenue

- Local: $13.8M
- State: $21.8M
- Federal: $33.4M

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Real Estate: $68M
- Healthcare: $46M
- Wholesale: $43.4M
- Retail: $32M
- Manufacturing - Machinery: $28.6M

*Figures may not sum due to rounding

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, Sutter County had about 1,000 national security employees and received $52.2 million in national security investment, generating about:

$183.1 million in economic activity

- Direct: $88.9M
- Induced: $83.8M
- Indirect: $10.4M

1,600 full-time equivalent jobs

- Direct: 980
- Indirect: ~60
- Induced: 570
- Total: 1,600

$24.6 million in tax revenue

- Local: $3.1M
- State: $6.5M
- Federal: $15.1M

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Real Estate: $19.4M
- Retail: $11.6M
- Healthcare: $10.4M
- Construction & Maintenance: $9.2M
- Restaurants: $6.6M

*Figures may not sum due to rounding

Full report available on the Governor’s Military Council homepage at militarycouncil.ca.gov
In FY 2020, Tehama County had about 100 national security employees and received $25.7 million in national security investment, generating about:

- $45.6 million in economic activity
  - Direct: $8.7M
  - Indirect: $7.8M
  - Induced: $29.1M
  - Total: 330 full-time equivalent jobs
  - Induced: $29.1M

- $6.0 million in tax revenue
  - Local: $0.9M
  - State: $1.8M
  - Federal: $3.3M

Economic activity was distributed throughout almost 50 industry sectors.

Top 5 Industry Sectors:
- Real Estate: $6.1M
- Transportation & Warehousing: $3.7M
- Manufacturing - Lumber, Paper and related: $3.7M
- Retail: $3.5M
- Healthcare: $3.5M

*Figures may not sum due to rounding

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, Trinity County had no national security employees and received $5.9 million in national security investment, generating about:

- **$4.0 million** in economic activity
  - Induced: $3.4M
  - Indirect: $0.6M

- **30 full-time equivalent jobs**
  - Direct: ~3
  - Indirect: ~25
  - Induced: ~30
  - Total: ~30

- **$555,000** in tax revenue
  - Local: $168k
  - State: $174k
  - Federal: $213k

Economic activity was distributed throughout almost 50 industry sectors.

Top 5 Industry Sectors:

- **Real Estate**: $806k
- **Retail**: $554k
- **Healthcare**: $346k
- **Restaurants**: $264k
- **Extraction**: $216k

*Figures may not sum due to rounding*

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, Tulare County had about 100 national security employees and received $131.9 million in national security investment, generating about:

$292.5 million in economic activity

2,000 full-time equivalent jobs

$38.7 million in tax revenue

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Real Estate: $31.6M
- Construction & Maintenance: $20.1M
- Manufacturing - Food: $19.8M
- Agriculture: $19.4M
- Retail: $18.6M

*Figures may not sum due to rounding
In FY 2020, **Tuolumne County** had about **20** national security employees and received **$34.8 million** in national security investment, generating about:

### $43.3 million in economic activity

- **Direct**: $10.6M
- **Indirect**: $4.5M
- **Induced**: $28.3M

### 280 full-time equivalent jobs

- **Direct**: ~70
- **Indirect**: ~20
- **Induced**: 200
- **Total**: 280

### $5.7 million in tax revenue

- **Local**: $1.1M
- **State**: $1.7M
- **Federal**: $2.9M

Economic activity was distributed throughout almost **50 industry sectors**

- **Top 5 Industry Sectors**
  - **Real Estate**: $7.5M
  - **Construction & Maintenance**: $7.5M
  - **Healthcare**: $4.6M
  - **Retail**: $4M
  - **Government**: $2.4M

*Figures may not sum due to rounding.*

Full report available on the Governor’s Military Council homepage at [militarycouncil.ca.gov](http://militarycouncil.ca.gov)
In FY 2020, Ventura County had about **12,000** national security employees and received **$812.6 million** in national security investment, generating about:

- **$4.6 billion** in economic activity
  - Direct: $2.8B
  - Indirect: $0.3B
  - Induced: $1.5B

- **24,000** full-time equivalent jobs
  - Direct: 13k
  - Indirect: 1k
  - Induced: 9k
  - Total: 24k

- **$623.2 million** in tax revenue
  - Local: $58.8M
  - State: $137.1M
  - Federal: $427.3M

Economic activity was distributed throughout almost **50 industry sectors**

**Top 5 Industry Sectors**
- Professional: $453.2M
- Real Estate: $360.6M
- Healthcare: $177.4M
- Retail: $160.1M
- Manufacturing - Aerospace: $138.3M

*Figures may not sum due to rounding*

Full report available on the Governor’s Military Council homepage at [militarycouncil.ca.gov](http://militarycouncil.ca.gov)
In FY 2020, Yolo County had about 400 national security employees and received $343.8 million in national security investment, generating about:

- **$600.6 million** in economic activity:
  - Direct: $323M
  - Indirect: $117.6M
  - Induced: $160.1M

- **2,400 full-time equivalent jobs**

- **$52.1 million** in tax revenue:
  - Local: $10.1M
  - State: $13.2M
  - Federal: $28.9M

Economic activity was distributed throughout almost 50 industry sectors.

**Top 5 Industry Sectors**

- Manufacturing - Pharmaceuticals: $259.5M
- Wholesale: $58.6M
- Real Estate: $42.9M
- Professional: $31.7M
- Transportation & Warehousing: $23.3M

*Figures may not sum due to rounding*

Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov
In FY 2020, Yuba County had about 4,000 national security employees and received $70.0 million in national security investment, generating about:

$695.2 million in economic activity

Direct: $596.1M
Induced: $95.4M
Indirect: $3.7M

4,000 full-time equivalent jobs

$76.7 million in tax revenue

Economic activity was distributed throughout almost 50 industry sectors

Top 5 Industry Sectors

- Real Estate: $28.1M
- Healthcare: $18.9M
- Construction & Maintenance: $10.4M
- Restaurants: $6.6M
- Retail: $6.4M

*Figures may not sum due to rounding
Full report available on the Governor's Military Council homepage at militarycouncil.ca.gov